16th ISSAT Governing Board Meeting

29 / 30 September 2016
THE INTERNATIONAL SECURITY SECTOR ADVISORY TEAM
THE GENEVA CENTRE FOR THE DEMOCRATIC CONTROL OF ARMED FORCES

2016 in review
Introduction

- **92** activities for
- **17** Members in
- **31** Countries

- Development of UN justice e-learning
- Increase in mappings - country and regional
- New engagements in CAR, Haiti, Somalia
- Increase in backstopping mandates
- New financial contributions: IDB, UNITAR, OIF
- Expansion of resources in French
Working with Multilaterals

UN
Work with Police Division Review, UNDP, Justice and Corrections Service (JCS) and SSR Unit

EU
Provided support on EU Framework, case studies, training, justice programme in Guinea-Bissau

IDB
Inter-American Development Bank – risk mitigation

AU
Focus on implementation of the DCAF-AU Declaration of Intent

OIF
Study of francophonie SSR good practice
Advisory Field Support

Engaging Earlier and at a More Strategic Level
- UN PD Review
- NO NORLAU
- IDB Risk Mitigation
- EU Guinea Bissau
- EU SSR Framework support
- FR SSR Review

Facilitating Coordination
- SE mapping impact (Ukraine)
- GE mapping (Nigeria, Mali)
- CH/EU ZPSP Zimbabwe
- EU case studies
- UN PD Review

Reinforcing Member Capacity
- 3 aspects to ISSAT capacity building
- NO NORLAU
- UN JCS Haiti
- SDC Honduras
Advisory Field Support

Long-term Support
- SDC Honduras
- NL Burundi
- SE Albania
- NO NORLAU
- UNDP Review

Focus on Justice
- NO NORLAU
- UN JCS Haiti
- EU Guinea Bissau
- SE Albania

Incorporating Human Rights and Gender
- SDC Honduras
- IDB Risk mitigation
- UN Police Division Review

Working in Complex Environments
- NL Burundi
- NO NORLAU
- UNSOM Puntland
- UN PD Review
CURRENT AND UPCOMING MANDATES

- Albania – SE – Juvenile Justice (baseline study)
- Burundi – NL – DSS Programme Review
- Countries TBC – UNDP – Evaluations of Global Programme on RoL
- Fiji – UNDP – NSS, Strategic planning
- Haiti – UN JCS – Legal aid clinics (review)
- Honduras – CH – Strategic management of SSR, Police Integrity (backstopping)
- Mali – GE – Mapping international engagement
- Nigeria – GE – Mapping international engagement
- Ukraine – NO NORLAU – Justice reform (design)
- Zimbabwe – ZPSP (CH/EU) – M&E
Training

Trends in Training

**High Demand**

- All trainings oversubscribed
- Increase in joint and multilateral trainings
- Support for Police Masterclass (6th year)
- Increase in demand for in-mission trainings
- Continued focus on cross cutting & thematic issues
Training

Key Achievements

- Introduction to the Fundamentals of Justice Support e-learning
- Overhaul of training resources, including e-learning
- Roll out of the new Advanced course on SSR
- PSOTC in Phase 4: Mainstreaming of SSR
- Bi-annual training needs analysis
Training

Upcoming priorities

- UN justice e-learning
- Continued engagement with peace-keeping training centres
- Improved online training resources
Knowledge Services

**Mandates**
- OIF – Francophonie good practice study
- Sweden – Mapping Security Sector Reform Knowledge
- Understand to Prevent (U2P)

**Focus on Actionable Knowledge Products**
- Blog content
- Principles in Practice series
- Mandate support
- Governing Board internal briefs

**Website**
- Continued refinements and improvement
Upcoming priorities

- Refine and promote ISSAT methodology
- Further cross-donor lessons
- Continue French translation of resources
- Improve the e-learning and Private Space sections of the website
Advocacy & Outreach

CONTINUED DEMAND
• 3 A&O Mandates, 27 other activities

CAPITAL VISITS
• CH, DE, FR, UK
• Others upcoming

Increased demand for ISSAT input into military contribution to SSR

ENGAGEMENT WITH CROSS-CUTTING DISCIPLINES
• Human rights based approach
• Prevention of violent extremism
• Justice and rule of law

Strengthened relations with CAN, FR, USA
Advocacy & Outreach

Upcoming priorities

- Slovakia – EU presidency
- Sustainable Development Goal 16 + connection to other SDGs
- Outreach on UN Security Council Resolution 2151

Strengthening relations with multilaterals
Focus on justice outreach
Looking Forward

UN Police Division Review follow-up
SDC Honduras
EU – Formulation mission – Justice reform in Guinea-Bissau
SSR Methodology
Outreach on justice and the military role in SSR
Germany – SSR mapping in Nigeria and Mali
Reinforcing the AU SSR advisory capacity to the SSR process in Madagascar
Release of justice e-learning
Finances

Income to Date

CHF 2’656’422
Includes Transitories 2015

Total income expected 2016

CHF 3’266’586
Includes Transitories 2015

Expenditure to Date

CHF 2’099’947

Total expected expenditure

CHF 2’910’033

POOLED FUNDING

NETHERLANDS
NORWAY
SLOVAKIA
SWEDEN
SWITZERLAND
IRELAND
UNITED KINGDOM

PROJECT FUNDING

AUSTRIA
EUROPEAN UNION
GERMANY
IDB
NORWAY
OIF
SWITZERLAND
UNITAR
UNITED KINGDOM

SECONDMENT OF PERSONNEL

FRANCE

THE INTERNATIONAL SECURITY SECTOR ADVISORY TEAM
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Performance: Strategic Objectives

Medium to long term contribution ISSAT provides to members

- High quality and timely advisory field and HQ support
- High quality, experience-based training, guidance and tools
- Facilitation of learning and collaboration between disciplinary approaches and among ISSAT Members
- Continuous improvement in how ISSAT operates
- Opportunities to learn/advocate on emerging issues and trends and programming lessons
Performance:
Development Goals 2016–2019

Improving ISSAT Service Delivery through:

<table>
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<tr>
<th>DG1</th>
<th>Early contribution to SSR missions and long term relationships</th>
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<tbody>
<tr>
<td>DG2</td>
<td>High level, specialised and targeted Security and Justice trainings</td>
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<tr>
<td>DG3</td>
<td>Capacity building at leadership and management levels</td>
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<tr>
<td>DG4</td>
<td>Holistic, high quality tools, guidance and advice</td>
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<td>DG5</td>
<td>Joint mandates and operational cooperation</td>
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Performance: Measurement

Alignment of ISSAT reporting with DCAF Results Based Management (RBM) processes

Recruitment of dedicated Performance Management and Reporting Officer

- Simplified outcomes and indicators
- Streamlined data collection methods
- Disaggregation of data (gender, access to opportunities)

Full Review of:
- Mandate Request & Mandate Feedback forms
- Reports – Mid Year / Annual
Performance: Security of ISSAT Personnel

ISSAT SECURITY ANNEX provides clarification on:

- What security cover entails
- What this means for Members
Performance: Reporting

Individual mandate feedback and reports available online

Governing Board Annual Survey – sent out early December

Full Annual Report 2016 – sent out in spring 2017
Thank you