Cover Photo: A Bosnian Muslim woman cries over the coffin of her loved one during a funeral in the Bosnian town of Mostar on May 9, 1998. Remains of 186 Bosnian Muslims were exhumed from mass graves and reburied in Mostar, some 120 km from Sarajevo (Damir Sagolj/Courtesy of Reuters).
Justice Beyond The Hague
Supporting the Prosecution
of International Crimes in National Courts
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When the International Criminal Tribunal for the former Yugoslavia (ICTY) was established nearly twenty years ago, the international community had little experience prosecuting the perpetrators of genocide, war crimes, and other atrocities. Unfortunately, there has been ample opportunity to build expertise in the intervening decades; ad hoc tribunals have been established to address past crimes in Cambodia and Sierra Leone, and a formal International Criminal Tribunal for Rwanda (ICTR) was convened in the aftermath of Rwanda’s 1994 genocide. Since 2002, the International Criminal Court (ICC) has assumed responsibility for new prosecutions, pursuing war criminals in countries unable or unwilling to bring them to justice domestically.

Yet, after nearly two decades of experience, the limits of these courts’ capabilities are becoming clear. While they have brought some senior leaders to justice, the scope of the courts’ budgets and their inquiries can never reach all—or even most—perpetrators of atrocities. They are physically far removed from the scenes of the crimes they are prosecuting, cannot compel evidence or conduct independent investigations, and are vulnerable to changes in funding and international political support.

To overcome these and other difficulties, the international community must place greater emphasis on strengthening the national justice systems of the countries where atrocities have occurred. In this Council Special Report, David Kaye examines existing international justice mechanisms, analyzes how they have succeeded and where they have failed, and explains what reforms national legal systems will require to secure just and peaceful outcomes. Cognizant of the myriad individual challenges facing countries experiencing or emerging from violent conflict, Kaye nevertheless identifies a core set of common needs: political pressure on governments reluctant to prosecute perpetrators; assistance in building legal frameworks and training legal officials;
support for investigations, including forensic analysis and security sector reform; and creating belief in the justice system among the local population.

To these ends, Kaye outlines several recommendations for U.S. policymakers and their governmental and nongovernmental partners worldwide. Beginning in the United States, Kaye argues that Washington should expand diplomatic and financial support for national justice systems and appoint a senior official to oversee initiatives from the State Department, Justice Department, USAID, and other agencies. Abroad, he calls for the secretary of state to organize a donor conference to agree on funding priorities and responsibilities for the international community, and to establish a coordinating body to ensure that support for national-level justice systems is properly coordinated and informed by best practices.

*Justice Beyond The Hague* provides important insights into the strengths and limitations of current international justice mechanisms. It makes a clear case for increasing support to national legal systems and outlines a variety of ways that the U.S. government can improve and coordinate its aid with others. While there will always be a place for international courts in countries that cannot or will not prosecute perpetrators themselves, this Council Special Report successfully argues that domestic systems can and should play a more meaningful role.

Richard N. Haass
*President*
Council on Foreign Relations
June 2011
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Much as I relied on the advice of so many in the field of international justice, the views expressed in this report are my own, and I take responsibility for any errors or omissions it may contain.

David A. Kaye
Council Special Report
Introduction

For nearly two decades, the United Nations has created international criminal tribunals to punish those responsible for war crimes, crimes against humanity, and genocide. Since the early 1990s the United States has strongly supported the UN tribunals for Rwanda and the former Yugoslavia and hybrid UN/national courts for Sierra Leone and Cambodia. The era of court-building culminated in the 1998 adoption, over U.S. objections, of a treaty to establish a permanent International Criminal Court (ICC) in The Hague. These international courts have brought dozens of perpetrators to justice, and the UN Security Council’s requests that the ICC investigate the situations in Sudan (2005) and Libya (2011) show that policymakers across the spectrum, in the United States and abroad, believe that accountability—that is, bringing individuals to justice for committing atrocities—can be an important tool to combat war crimes, crimes against humanity, and genocide. Yet as important as these courts are, atrocities occur in places beyond their reach, and even where international courts investigate and prosecute, they lack the capacity to try all but a handful of the thousands of perpetrators of the worst international crimes. ¹

Given the limitations of international courts, policymakers and advocates—within governments, multilateral organizations, and non-governmental organizations (NGOs)—increasingly recognize the need to help build justice at national levels. National-level justice is closer to the communities that most need it; it does not merely fill the gaps left by international courts. It penalizes the worst kind of governance, removing and stigmatizing civilian and military officials responsible for widespread and systematic abuses. Achieving justice for war crimes and other atrocities can also help restore political and economic stability in postconflict societies.

In its 2011 World Development Report, the World Bank concluded that postconflict justice at national levels—criminal prosecutions, truth
and reconciliation commissions, national inquiries, and the like—play an important role in rebuilding institutions necessary for security, stability, and economic development. In transitional political situations, criminal accountability can “send powerful signals about the commitment of the new government to the rule of law.” Not all of these goals are attainable at all times; politics and dynamics pitting justice against peace sometimes get in the way, and efforts to build institutions capable of conducting war crimes investigations and prosecutions take time to develop. Still, justice for perpetrators of atrocities contributes to stability—a first step toward the development of institutions that are responsive to a country’s citizens.

The Democratic Republic of Congo (DRC) illustrates the vast effort required to provide national justice and the risks of failing to support it. Government, nonstate, and foreign forces in the Congo committed massive atrocities beginning in 1993. The ICC is investigating a tiny fraction of those responsible. Most perpetrators escape ICC justice because of the court’s focus on prosecuting senior officials, but also because it may only investigate crimes committed after July 2002, when the Rome Statute, which created the ICC, entered into force. The DRC’s own domestic courts, if capable, should step in to handle the vast majority of crimes. However, because the DRC lacks the law, the courts, the prisons—in short, the necessary legal and physical infrastructure—it needs external support to hold perpetrators accountable and begin rebuilding rule of law. If left unchecked, the gravity of those crimes—rape, murder, and pillage on a massive scale—will spell a future of continuing lawlessness, further undermining stability in an already unstable, resource-rich part of the world. While many governmental and multilateral donors work to support justice in the DRC, their efforts are at the early stages, and they lack the coordination and long-term commitment necessary to build credible justice institutions there.

With respect to the crisis in Libya, national accountability should also play a role in the long-term building of a post-Qaddafi regime. The UN Security Council referral for ICC investigation, focused on ending the Qaddafi regime’s violence against civilians, will have a short-term impact. At best, it could encourage defections from the regime and further isolate its leadership, with the optimal result of Muammar al-Qaddafi’s departure from power and subsequent trial; at worst, it could harden the resolve of regime leaders to prevail over opposition forces
and remain in power, thereby avoiding the humiliation of a trial in The Hague. A post-Qaddafi national process in Libya—in which those responsible for the regime’s crimes are held responsible—will be more likely than Hague-based justice to reconcile opposing forces and facilitate an environment conducive to building new governing institutions. Even now, Libyan and international actors should lay the groundwork for such national mechanisms.

The United States should support the efforts of national courts to hold accountable those accused of war crimes, crimes against humanity, and genocide. Governments and multilateral organizations have begun to turn their attention to national-level justice, but, as in the DRC, their efforts lack the coordination and commitment needed to make a real difference to nations in the midst of or emerging from conflict. A major question facing policymakers is how to harness the energy and resources that they previously mobilized to set up international tribunals and apply those lessons to build the infrastructure for domestic courts, which can then be used to prosecute war crimes and crimes against humanity at the national level.

The United States should put national-level justice at the center of its war crimes policy. Internally, the United States should reorganize how it helps other governments develop the capacity to investigate and prosecute such crimes. It should identify a senior official to coordinate U.S. efforts and find cost-effective (as well as cost-neutral) ways to improve American support for national justice. Externally, the United States should take a leading role in fixing and coordinating a currently dysfunctional international approach to national justice in the wake of atrocities. By taking these steps, the United States will ensure that national courts play a central role in stability and nation-building in regions of conflict, laying new foundations that are closely aligned to U.S. security and development interests.
The United States and other governments, multilateral organizations, and NGOs should aim to help make national courts effective venues for the prosecution of mass human rights abuses. A number of actors, nationally and internationally, facilitate investigations and prosecutions of serious international crimes. Policymakers should mobilize these actors and institutions to support the ability of national courts to pursue such difficult cases.

**NATIONAL INSTITUTIONS**

Countries as varied as Argentina, Bosnia, Colombia, and Germany, among many others, have established national processes to hold their citizens accountable for war crimes and crimes against humanity. Some countries create special judicial chambers to try perpetrators, as occurred in Bosnia, while others establish prosecutorial posts to specialize in atrocities, as in Argentina. Many countries, including the members of NATO, insist on trying their military personnel accused of war crimes in military courts, even while providing their civilian courts with war crimes jurisdiction.

There are good reasons to support prosecutions at national levels. According to the World Bank, national-level justice contributes to “legitimate institutions and governance” that are “crucial to break cycles of violence.” National-level prosecutions help educate communities about past conflict and foster support for rule of law. They create cadres of professionals who learn how to manage complex cases against people in power. However, national prosecutions also face difficult political issues. If seen as corrupt, biased, inconsistent, or inept, national efforts undermine faith in the rule of law, heighten domestic
tensions, and reignite conflict. Many governments lack the resources required for all the facets of legitimate justice: fair and humane policing, investigations, and witness protection programs; independent judges of character and probity; prosecutors making choices widely seen as lawful and just; defense counsel capable of serving their clients’ best interests; outreach and education and the broad public buy-in that comes with them; and strong governmental support.

Governments often face difficult choices in dealing with past crimes. For instance, the first postapartheid government in South Africa feared that an immediate turn to criminal prosecutions would sow discord at a time when it wanted to move beyond racial violence and rebuild a state. It adopted a Truth and Reconciliation Commission in which political crimes were the subject of amnesties so long as their perpetrators told the truth about those acts. East Timor has combined criminal trials with truth and reconciliation approaches. Colombia adopted a Justice and Peace Law that emphasizes normalization and demobilization processes even while authorizing criminal investigations and prosecutions. Other countries have adopted commissions of inquiry that lead to the removal of public officials from office. Rwanda modified traditional local methods of conflict resolution to create the gacaca process in the wake of the 1994 genocide. If implemented in good faith, these kinds of noncriminal approaches supplement and eventually assist a transition to criminal justice.

Domestic NGOs often play pivotal roles in national justice. For example, some lawyers and human rights leaders in Colombia are pushing the government to hold war crimes perpetrators accountable. They document abuses, lobby the government, litigate on behalf of civilian victims, and provide education and access to justice, particularly in rural areas far from metropolitan centers like Bogotá.

INTERNATIONAL COURTS

In 1993, following widespread atrocities in Bosnia, the UN Security Council established the International Criminal Tribunal for the former Yugoslavia (ICTY) in The Hague, triggering a decade of multilateral court building. When, a year later, ethnic Hutus slaughtered hundreds of thousands of Tutsis in Rwanda, the Security Council created
the International Criminal Tribunal for Rwanda (ICTR), locating it in Arusha, Tanzania. The Security Council directed both so-called ad hoc tribunals to prosecute war crimes, crimes against humanity, and genocide. During this period of court building, the United Nations convened governments and NGOs to establish a permanent international criminal court with global jurisdiction. These negotiations led to a treaty creating the ICC. The Rome Statute, concluded in Rome during the summer of 1998, was created over the objections of the Clinton administration and Congress. By 2003, the ICC opened its offices in The Hague. Negotiators of the Rome Statute, after U.S. prompting, built in a preference for domestic justice: the ICC may exercise jurisdiction only where the relevant domestic actors are unwilling or unable to do so. Unlike the ICTY and ICTR, which had primacy over national courts for war crimes issues, the ICC complements national-level justice systems by coming into play only when those national-level systems fail to investigate or prosecute in good faith. In grave situations where national-level justice seems futile, the UN Security Council has referred investigations to the ICC, as it did for Sudan over Darfur and for Libya.

International courts face significant constraints. They operate far from the scenes of the crimes and lack the resources to hold more than a handful of senior officials accountable for atrocities. They lack police forces of their own so they cannot compel evidence and apprehend suspects; governments of alleged perpetrators typically fail to cooperate, and foreign governments, even strong supporters of international justice, normally resist using force to arrest fugitives. They rarely, if ever, succeed in reconciling formerly warring communities. In short, the success of international tribunals depends on governmental efforts that do not always materialize.

Notwithstanding these constraints, the UN tribunals have brought to justice dozens of senior officials, civilian and military, who conceived, planned, and otherwise helped commit atrocities. They have shaped international law and brought justice to the top of domestic and international agendas. For instance, Serbia, Croatia, and Bosnia have developed the capacity to conduct domestic war crimes investigations and prosecutions as a result of the ICTY and U.S. and EU pressure. ICC investigations have triggered national investigations in places as diverse as Kenya, the DRC, and Colombia.
HYBRID AND INTERNATIONALIZED DOMESTIC COURTS

The United Nations has also established hybrid tribunals in which international and domestic investigators, prosecutors, judges, defense counsel, and other judicial sector professionals try criminal cases together. The Special Court for Sierra Leone, based in Freetown since 2002, and the Extraordinary Chambers in the Courts of Cambodia (also known as the Khmer Rouge Tribunal), based in Phnom Penh since 2006, bring together international and domestic personnel and law in single institutions, prosecuting the most senior officials responsible for atrocities, such as former Liberian president Charles Taylor and the leading associates of Khmer Rouge leader Pol Pot. The Special War Crimes Chamber of the Bosnian state court is fully established within the Bosnian legal system but brings international civil servants to serve roles as prosecutors, defense lawyers, judges, investigators, and court managers. UN administrators have established similar hybrid national/international courts in Kosovo and East Timor. Outside the area of war crimes and crimes against humanity, the UN Security Council has created the Special Tribunal for Lebanon to investigate and prosecute those responsible for the assassination of former Lebanese prime minister Rafiq Hariri and related terrorism.

The hybrid tribunals inject international expertise and resources into situations badly in need of both. Like national courts, however, they face political obstacles. The Cambodian government has repeatedly sought inappropriate political influence over the Khmer Rouge Tribunal. The Bosnian war crimes chamber has the support of the Bosnian Muslim and Croat communities, but not of Bosnian Serbs. They have uneven records integrating into domestic systems, typically not triggering broader reconstruction of law enforcement and judicial institutions.

REGIONAL COURTS AND COMMISSIONS

Regional organizations have established human rights courts to help promote international standards in their domestic legal systems. These courts are not criminal tribunals, but they do allow individuals—often
with the support of human rights organizations—to appeal to them when their governments fail to observe human rights obligations. With its forty-seven member states, the Council of Europe’s European Court for Human Rights is the most prominent and successful example. It has also promoted the pursuit of justice at the national level. The Organization of American States’ Inter-American Court for Human Rights, with jurisdiction over twenty-five states in the Americas (not including the United States and Canada), has helped encourage the development and use of domestic mechanisms in Colombia, Argentina, Guatemala, and elsewhere. Regional mechanisms in Africa—the African Commission on Human and People’s Rights, the East African Court of Justice, and the Economic Community of West African States (ECOWAS) Court of Justice—and in Asia are at early stages of attempting to develop similar roles in their own environments. Regional courts offer advantages that international bodies cannot always provide: proximity to countries in conflict, for example, or an understanding of local trends and legal cultures as well as personnel with strong ties to national legal institutions.

**UN BODIES**

Several institutions within the UN system investigate alleged atrocities, report on their findings, recommend further investigation and prosecution, and otherwise trigger international action before, during, and after conflict. UN peacekeeping forces increasingly support accountability efforts; the United Nations Organization Stabilization Mission in the Democratic Republic of the Congo (MONUSCO), for instance, supports mobile courts in the east of the country, bringing judges to otherwise remote crime scenes to address crimes of sexual violence. The UN High Commissioner for Human Rights, UN special rapporteurs, and ad hoc fact-finding missions provide detailed information on abuses, usually through reports to UN political bodies. The Human Rights Council, whose work is often highly politicized, may draw attention to atrocities through votes to censure governmental behavior. Treaty bodies outside the UN system—such as the Human Rights Committee of the International Covenant on Civil and Political Rights and the Committee Against Torture of the Convention Against Torture—collect information that, like all of these institutions, can feed
into national efforts and spur local, regional, or international actors to investigate and prosecute abuses.

INTEGRATING ACCOUNTABILITY MECHANISMS

The courts and investigative mechanisms described above occasionally share information, but their work is not well integrated. The ICTY transferred evidence collected during its investigations to support prosecutions by the Sarajevo War Crimes Chamber. The UN’s Darfur Commission of Inquiry in 2004 collected substantial amounts of information as part of its work, which was then provided to the ICC prosecutor. Officials from international and hybrid courts participate in short-term training sessions for national-level prosecutors, defense counsel, judges, and court managers. They do not, however, collaborate on core strategic issues such as the selection of defendants or the choice of crimes to investigate. American policymakers, working with partners in foreign governments, international organizations, and NGOs, should work to integrate national and international mechanisms to build or improve accountability at national levels.
What Domestic Systems Need to Succeed

THE SPECTRUM OF NATIONAL CHALLENGES

No two national systems present the same set of challenges.\textsuperscript{30} They vary significantly in terms of political will, from governments that seek support for national prosecutions to ones that reject any form of justice, at international or domestic levels. They vary in stages of development, from those with strong preexisting legal systems to those decimated by conflict.

At one end of the spectrum, governments like Bosnia’s work with the international community to build criminal justice for international crimes. Bosnia’s postwar international institution responsible for implementing the Dayton Peace Accords, the Office of the High Representative, created a special domestic Bosnian war crimes chamber in the Bosnian state court system, to which some ICTY cases involving less senior indictees could be transferred. The United States and the European Union provided funding in 2004 to launch the chamber. The chamber involves international and national prosecutors and investigators, transitioning to make the chamber a purely domestic institution. The chamber tried several transferred cases from the ICTY and launched its own investigations and prosecutions, even though the Bosnian Serb community has resisted its work. The infusion of financial and human capital from the U.S. government and the EU has been essential. Moreover, the chamber’s close relationship with the ICTY has enabled the exchange of expertise, information, and personnel.\textsuperscript{31}

Further along the spectrum of political will are states that partially commit to accountability, like Colombia, a country riven by a decades-long civil war involving an array of government, insurgent, and paramilitary groups.\textsuperscript{32} In 2005, Colombia adopted the Justice and Peace Law, providing for the demobilization of paramilitary forces and the prosecution of those responsible for war crimes. The Justice and Peace
Law provides a limited response to the atrocities committed during the civil war. The Office of the Public Prosecutor, with the support of U.S. lawyers from the Department of Justice, has pursued a handful of cases against paramilitary actors, but the prosecutions have focused on individual crimes rather than systematic criminal activity implicating senior officials. The ICC has been conducting a preliminary investigation in Colombia since 2005, warning that it would initiate a formal investigation if the Colombian government fails to pursue senior officials for wrongdoing. Civil society organizations in Colombia have also filed cases at the Inter-American Court for Human Rights, which has responded by calling for prosecutions by Colombian authorities.

Colombia also provides an example of a country in which some abuses long predate the advent of the ICC, which cannot prosecute crimes committed prior to July 2002. Other countries fall into this category as well—some involving long-ago abuses, such as those during the Bangladesh War in the early 1970s, Cambodia’s rule by the Khmer Rouge, and Afghanistan under the Taliban.

International support does not always follow government requests. The first Iraqi government after the American-led invasion in 2003 established the Iraqi High Tribunal to hold senior members of Saddam Hussein’s Baath regime accountable for a vast number of atrocities. The United States, and to a lesser extent the United Kingdom, offered significant support to the Iraqi tribunal, as did the International Bar Association and a handful of NGOs. However, the United Nations and most governments refused to provide support; objections to the Iraq invasion, post-invasion governance issues, and due process concerns, among other factors, stood in the way. Regardless of the reasons, the Iraqi criminal process suffered significantly from the lack of foreign support, and its legitimacy is still questioned by NGOs and governments.

A third segment of the spectrum involves ongoing crises, widespread failures of basic elements of security and law, and systematic atrocities, all met by piecemeal responses from the international community. The DRC’s problems, for instance, include a largely nonexistent infrastructure; a decimated legal profession; epidemics of massive violence against civilians, especially women and girls; and a vast territory that lacks basic transportation and communication links. The Congolese military has attempted to conduct trials, but the weak military justice system has limited jurisdiction. The United States, the EU, and others support
MONUSCO’s mobile courts to prosecute sexual violence, training, and other programs especially to deal with gender-based violence. The ICC, pursuing cases against leaders of local and regional armed groups, has yet to conclude a single trial and does not support local efforts. Neither the Congolese government nor international donors have adopted a strategy to build domestic capacity for prosecutions. The United States and other actors are pressing the DRC to develop a hybrid war crimes chamber in the DRC courts. Even with such a chamber, supporters will face massive resource and education challenges in creating a viable nation-wide system of war crimes accountability.

At the far end of the spectrum are states that refuse to hold any officials accountable. Sudan, for instance, has rejected justice for the atrocities in Darfur. As Sudan is not a party to the ICC, the UN Security Council referred the situation to the ICC prosecutor to investigate (as the Rome Statute permits), with the tacit endorsement of the United States. Since then, the ICC has issued arrest warrants for three senior Sudanese government officials, including President Umar Hassan Ahmad al-Bashir, but none of them has been arrested and the Security Council has provided little support. Adding to the problem, the Arab League and the African Union have stymied efforts to apprehend Bashir.

ELEMENTS OF SUPPORT

Among the instances of national-level investigations and prosecutions, only in Bosnia did international actors—the ICTY, the UN Security Council, the United States, and the EU—systematically coordinate their efforts and provide substantial funding and long-term support. More typically, governments and international organizations do not coordinate their efforts. In addition, support for “accountability”—justice for the most serious, widespread, and systematic human rights violations—often is not connected to more general international efforts to support development of the rule of law at national levels. Rule of law support implies support for law enforcement, legal and judicial training, anticorruption initiatives, and a vast range of other initiatives. Holding perpetrators responsible for mass human rights violations should be seen as part of rule of law development, but it generally proceeds on a different, unrelated track. This compartmentalization of “accountability” and “rule of law” programming means
that support for one does not benefit the other, which is counterproductive and a poor use of donor dollars. Support for accountability should be integrated as a central aspect of building rule of law in the wake of conflict.

The kinds of support necessary to building national systems of accountability include the following:

*Political incentives:* Governments and UN bodies provide modest political support or pressure in favor of prosecutions of war crimes perpetrators. The United States and other Western governments have pressed Bosnia and Colombia, for instance, to pursue domestic justice. The EU conditioned Serbian and Croatian candidacy for membership on the development of domestic rule of law, including accountability.

*Legal assistance:* Where countries lack a basic legal framework for war crimes prosecutions, foreign governments and NGOs are well-suited to help draft national legislation to provide the legal basis for prosecutions. Pro bono legal groups, NGOs, and law schools in North America and Europe have participated in these kinds of efforts.

*Investigative and analytical support:* In the face of ongoing conflict or limited infrastructure, it is often too much to ask a government to secure testimony, forensics, and other forms of evidence. The UN Mapping Exercise in the DRC did just that, though, collecting hundreds of documents and interviewing hundreds of witnesses to provide a basis for any future criminal process. With similar aims, Canada, Finland, and the EU have formed Justice Rapid Response, an organization with a roster of experts who may be available to serve that kind of function when national authorities are unavailable.43

*Security sector reform:* Many war-torn or collapsed states lack viable courtrooms, humane or secure detention facilities, and office space for prosecutors, defense counsel, and judges. Moreover, police and other security agencies often fail to provide an environment in which accountability is feasible.44 Security sector donors provide assistance to build these kinds of capacities. Such donors typically do not link their work to those working on justice for those accused of atrocities, but the fields are closely related and should be better integrated.

*Training and education:* The international courts and dozens of international NGOs, such as the International Bar Association, the American Bar Association’s Rule of Law Initiative, Avocats Sans Frontières, and the Open Society Justice Initiative, support local organizations or train jurists, from prosecutors and defense counsel to judges, police,
and witness protection officers. These are typically short-term pro-
grams, rather than long-term, sustainable education strategies.45

Outreach: International and hybrid courts, sometimes working with
NGOs, conduct outreach programs to generate the understanding and
support of local populations for justice initiatives.46 Domestic support
minimizes the ability of political actors to manipulate accountability
in ways that stir up interethnic conflict. Public understanding helps
support the identification of witnesses and can contribute to their pro-
tection later in the process. Outreach can also nurture greater public
appreciation for the rule of law, due process, and norms of interna-
tional law.

There is no mystery to what domestic systems generally need to suc-
cceed, even if assistance must be tailored to each situation’s requirements.
The challenge is to provide that assistance in effective, efficient ways.
Global Support for International Justice

To be effective, any program to support justice for atrocities at the national level needs both adequate coordination at the policy and ground levels as well as sufficient financial and technical resources. However, the United States and its international partners are not currently meeting those needs. While limited funding is a substantial barrier, the principal stumbling blocks involve poor coordination among donors and a preference for short-term projects over long-term strategies.

**U.S. SUPPORT FOR INTERNATIONAL JUSTICE**

At the international level, the United States has been the leading financial and political supporter for the ad hoc UN tribunals. The United States has contributed nearly $1 billion to the ICTY and ICTR combined since 1993 and more than $80 million to the Special Court for Sierra Leone.\(^{47}\) Traditionally, Congress has provided strong political support of the United Nations and hybrid tribunals. For instance, it conditioned aid to Serbia on Belgrade’s cooperation with the ICTY and support to the Khmer Rouge Tribunal on independence from Cambodian governmental interference.\(^{48}\)

Meanwhile, U.S. support for the ICC has evolved. After a period of hesitation and then open opposition, the United States, beginning in 2005, looked to the ICC as a tool to advance U.S. goals concerning international justice.\(^{49}\) In 2005, the Bush administration accepted the ICC as the only available institution to investigate and prosecute Sudanese officials for the crimes in Darfur. In 2010, while reiterating that the United States does not plan to become party to the Rome Statute, the Obama administration attended the ICC Review Conference in Kampala. The U.S. National Security Strategy in 2010 expressed support
for ICC prosecutions “that advance U.S. interests and values.”

Even while helping build international tribunals, the United States has long supported justice at national levels, providing rhetorical—if not always financial—support for accountability in national courts. The 2010 National Security Strategy noted that the United States is “working to strengthen national justice systems.” The U.S. departments of State, Defense, Justice, and the U.S. Agency for International Development (USAID) fund or operate modest programs to support accountability abroad, and the Obama administration created a National Security Council post dealing specifically with war crimes and atrocity prevention. Within the State Department, the ambassador-at-large for war crimes issues leads policy development, working with the Office of the Legal Adviser, regional bureaus, special advisers such as the Office for Women’s Issues, the Bureau for Democracy, Rights, and Labor, and, for rule of law issues, the Bureau for International Narcotics and Law Enforcement. USAID provides assistance through its democracy and governance division. The war crimes ambassador does not enjoy substantial grant-making or programmatic funds. As a result, although other agencies and bureaus finance some rule of law efforts, the war crimes office must lobby others to support accountability efforts.

The U.S. Department of Justice also trains and supports national prosecutors. For instance, Justice Department lawyers in Baghdad, acting as part of the specially created Regime Crimes Liaison Office, advised the Iraqi High Tribunal. The Defense Department’s Defense Institute of International Legal Studies provides training in a military justice context, as it is now doing in the DRC. The Department of Defense’s experiences with reconstruction in Afghanistan and Iraq have also provided lessons for the building of rule of law institutions, leading to the creation of a new coordinator for the department’s efforts. In 2005, the U.S. government created the Civilian Response Corps, an interagency body designed to draw expertise from throughout the federal government to provide support in postconflict or humanitarian relief situations.

Despite the number of programs, the United States generally supports accountability at national levels in an ad hoc and only modestly resourced way. Occasionally agencies will coalesce around a particular need, such as the present acknowledgment that the DRC needs assistance to hold perpetrators accountable for international crimes,
especially sexual and gender-based violence. But even the support for DRC efforts applies only tangentially to war crimes or crimes against humanity. In 2010, Congress appropriated just $15 million for security and humanitarian assistance efforts in the DRC, only a small portion of which goes to accountability for a country approximately the size of Alaska and Texas combined and with an estimated 70 million people.\textsuperscript{54} By contrast, the United States and the EU contributed over $30 million to build the war crimes chamber in the Bosnian state court, a much smaller country with a preexisting infrastructure and legal culture.

Even where the United States provides support, U.S. agencies do not coordinate their efforts well. Each agency pursues its own agenda, and no official or office bears responsibility for supporting justice at national levels. The Obama administration already recognizes that coordination problems can undermine development policy.\textsuperscript{55} The State Department’s December 2010 Quadrennial Diplomacy and Development Review (QDDR) urges agencies to designate officials who can take the lead in the coordination of assistance.\textsuperscript{56} Although the QDDR does not address accountability for international crimes, it does call for building “effective and accountable security and justice institutions.”\textsuperscript{57}

**FOREIGN GOVERNMENTS AND INTERNATIONAL ORGANIZATIONS**

Other leading governments supporting international justice are, by and large, members of the ICC. They typically support domestic efforts in situations where the ICC is also conducting investigations or prosecutions.\textsuperscript{58} Major funders include the European Union, the German development agency GIZ, and Scandinavian governmental actors.\textsuperscript{59} For instance, in the DRC, the EU and its member states support police reform, training of magistrates in the civilian and military justice systems, prisons, and civil society development.\textsuperscript{60} UN agencies, especially the UN Development Program, provide substantial support to rule of law efforts.\textsuperscript{61}

In the field, donors tend toward ad hoc coordination of projects, better in some countries than others. From capitals, however, foreign governments and international organizations generally fail to coordinate, each funding and initiating projects according to their own independent objectives. In 2006, the United Nations established a
mechanism to coordinate rule of law funding, the Rule of Law Coordination and Resource Group, but it did not apply to projects aimed at holding responsible perpetrators of mass human rights violations, and it was limited to UN donors. Professionals in rule of law and accountability work believe it would be difficult to extend the UN mechanism to the array of governmental and NGO actors providing support for accountability. The ICC’s governing body and its leading officials have made clear that the ICC should not play a coordinating role regarding domestic accountability.

GAPS IN INTERNATIONAL SUPPORT

As the World Bank has noted, governmental donors lack incentives to coordinate because they want independence and need clear success stories to tout to their legislative constituencies. The flip side of independence, however, is costly: either neglect or duplication and failure to develop strategies based upon a country’s needs. Particularly as resources are dwindling, coordination would allow donor dollars to go further, creating mechanisms for them to concentrate assistance in those areas where it can make the most difference. The creation of regularized information sharing and joint country approaches would go a long way to improve coordination.

Meanwhile, donors tend to fund programs that are, for the most part, near-term projects, such as short-term training and one-off outreach programs. As important as it is to show short-term benefit, support is largely wasted when it fails to invest in long-term projects. Yet it is difficult to identify any genuinely long-term multilateral efforts apart from the work of the United States and the European Union in building the war crimes chamber in Bosnia—and even there the availability of continued support is uncertain. U.S. Department of Justice support for Colombia’s prosecutors, for instance, has been admirably long-term, but it is unconnected to what other American, UN, and European donors are doing in the country. Foreign universities with expertise in international criminal law from time to time hold exchanges with colleagues in postconflict countries, but, with few exceptions, they do not provide the kind of long-term training that benefits local lawyers, judges, and others in the justice sector.
Finally, long-term support means investment of financial and other resources. To date, those resources specifically devoted to justice at the national level have been modest apart from a few examples noted above, particularly in comparison to the hundreds of millions of dollars spent annually on international and hybrid courts. The rhetoric of support for domestic accountability has never been stronger. But a serious push for justice at the national levels, one that will be sustainable and, ultimately, an impetus for improved rule of law and national stability, requires that governments devote the same energy and resources that went into building international courts almost twenty years ago.
Governments and international organizations increasingly recognize a need to support national prosecutions, but a lack of coordination, resources, and long-term programming stands in the way. The U.S. government can and should play a leading role in helping to develop accountability mechanisms for atrocity crimes at the national level. To be sure, the United States faces some constraints: it is not a party to the ICC, and it must deal with widely held perceptions, especially abroad, that it failed to hold its own officials accountable for abuses against suspected terrorism detainees. However, it can contribute and lead by taking advantage of its deep experience as an advocate for justice in the wake of mass atrocities and its distinct convening power to bring together partners already supporting national jurisdictions.

A U.S. strategy for building support for justice at the domestic level should include several initiatives:

The president should issue a Presidential Policy Directive (PPD) to expand and improve coordination of U.S. support of accountability.

Getting agencies to coordinate domestic support will require presidential leadership. A Presidential Policy Directive should provide overall policy guidance to U.S. government agencies on international justice and U.S. cooperation with the ICC, formalizing the periodic policy statements on international justice issues from senior State Department officials and putting in context favorable U.S. policy toward the ICC in places such as northern Uganda and Libya, where international justice is high on the agenda. With respect to national investigations and prosecutions, the PPD should include a statement of how U.S. support for national accountability reflects a long-term investment in rule of law and stability for nations in or emerging from conflict.
The president should appoint a senior official to coordinate support.

The PPD should identify a senior official or particular office as the inter-agency lead for assisting domestic accountability efforts abroad. That official could be based in the staff of the National Security Council—the appropriate location for interagency coordination. Alternatively, the coordinator could be a senior official based in one of the civilian security bureaus proposed in the QDDR, such as under the proposed undersecretary of state for civilian security, democracy, and human rights. The U.S. ambassador-at-large for war crimes issues, who might fall within the new undersecretary’s jurisdiction, could be another alternative, provided that the office is granted sufficient authority to coordinate independent sources of funding.

The United States should convene a domestic supporters’ conference with members of Congress, philanthropic donors, and NGOs.

Support for national accountability will require a broad base of American backers. The PPD should kick-start the process by setting up a joint public-private mechanism for the support of national accountability efforts. Its first step should involve a conference bringing together the major supporters, and potential supporters, in financial, political, and diplomatic terms. Members of Congress need to be brought in early on as partners, as it will be crucial to develop a constituency of legislators who agree that support for justice is a long-term investment in stability and the rule of law. Beyond bringing legislators into the process, the administration and supporters of national justice also need to vigorously and continually make the case that holding perpetrators responsible advances postconflict reconstruction and stability operations.

The United States will need to increase its own levels of financial support if it is to become a credible leader on national accountability. Taking as an example the Sarajevo war crimes chamber, which cost more than $30 million, policymakers should expect that costs could be at least that high for each country where a serious effort is made to support national jurisdictions. Of course, seeking increased funding in a time of downsizing budgets and congressional resistance to new spending is not likely to be feasible. The United States and its partners will therefore need to identify opportunities for funding. For instance, as the ICTY and ICTR complete their work, their costs will also decrease
substantially; for the first time since their creation, their budgets are already beginning to shrink. The executive branch should work with Congress to shift the funds that previously supported the ICTY and ICTR to justice initiatives at the national level. Moreover, it should encourage other major funders to do the same. Such redirection could amount to tens of millions of dollars annually once these tribunals complete their work.

The public-private partnership should make particular use of American philanthropy. Historically, U.S. philanthropic foundations have been essential to the development of human rights and international justice sectors; many major foundations remain engaged in human rights and international justice.68 Foundations could convene governmental and nongovernmental actors to develop ideas for broader international support for national accountability.

Working with like-minded countries, the United States should launch an international coordinating body to support national-level justice and accountability.

The United States, working with its partners, should establish a mechanism that would coordinate support among all major actors. A coordinating body for domestic accountability (CODA) should be made up of representatives from donor and recipient governments, international organizations, NGOs, and private philanthropies. It would perform three functions: coordinate strategy, share information concerning donor projects, and serve as a clearinghouse for best practices and country knowledge and experience. In 2009, the United States, United Kingdom, and Canada initiated a similar effort to coordinate stabilization and peacebuilding operations among civilian donors, now known as the International Stabilization and Peacebuilding Initiative (ISPI).69 A coordinating body for support of national-level justice should follow the ISPI model as a nonbinding coordination mechanism. The CODA would be advisory, encouraging but not mandating field-level coordination, highlighting areas of neglect and duplication so that donors may wisely allocate their support. Coordination would take place on a country-specific basis, allowing different governments with varying levels of expertise to take the lead for coordinating support to particular countries while also paying significant deference to the desires of recipient governments. Involving national governmental and civil society leaders
from countries in which the atrocities in question took place will be important for strengthening national ownership and making a long-term impact in those countries.

A coordinating body also would develop a database of donor efforts, thereby establishing a transparent routine for donors to determine who is doing what, so as to trigger coordination and avoid duplication. All participants would commit to reporting on their activities. Participants would share responsibility for particular domestic justice needs in individual countries (for instance, in the DRC, the United States could be responsible for investigative and prosecutorial training and education, Norway could be responsible for judicial reform and education, Germany could handle infrastructure, and so forth).70

Any coordinating body should not be the province of one government. Ideally, it would be based in a multilateral institution. The ICC and its Assembly of States Parties are not eager, funded, or qualified to take on a new and ambitious role to lead and coordinate the field. The UN’s Rule of Law Coordination and Resource Group, if given an appropriate mandate, would be an appropriate model, but as a small bureaucratic group focused generally on the vast world of rule of law assistance, it is not now prepared for this kind of effort. That said, the United Nations would provide the best home for a CODA, which should be independent of other groups so as to maintain its focus on accountability for mass atrocities.

The secretary of state should outline a diplomatic agenda to broaden support for national-level accountability.

Just as the international tribunals resulted from major diplomatic initiatives, improved national-level accountability requires that the United States take the diplomatic lead. In that case, three specific elements of that agenda need to be addressed. First, the United States needs to obtain the buy-in of other donor governments and international organizations. Potential partners are ready for coordination and would likely follow the U.S. lead, as all donors are facing pressure to allocate assistance in efficient, results-oriented ways. Moreover, leading NGOs could be expected to assist in generating support, as many are pressing for better coordination and increased attention to the problems of supporting national processes.71 The United States should involve leading governments in the area of international justice—such as Germany, the United Kingdom,
France, Scandinavian countries, Canada, South Africa, Japan, and the Netherlands—in preliminary consultations to launch a CODA.

Second, the United States and like-minded countries should create incentives for postconflict governments to establish domestic accountability. Some governments want to develop domestic mechanisms, as Bosnia did a decade ago, and only need the incentives of financial and technical assistance. Others, however, may lack the political will to launch such efforts, and external actors—individual governments and the Security Council—will need to encourage or pressure them to take responsible steps. That encouragement may take the form of positive inducements, such as the promise of access to aid or enhanced participation in international organizations. Positive inducements generated the desired responses in Serbia and Croatia, for instance, where domestic actors built war crimes processes with the prodding of the EU. Some situations, however, require more stick than carrot, such as in Burma/Myanmar and Sri Lanka, where governments are unwilling to address past behavior. International actors should condition political participation, nonhumanitarian assistance, and other forms of cooperation on the institution of domestic accountability for mass human rights abuses. External actors should be sensitive to good faith arguments about the importance of stability and peace. In those cases where investigation and prosecution are not immediately available, external actors should encourage responses to widespread human rights and humanitarian law violations that serve other valuable purposes. These may include inquiries and historical truth commissions, but the United States and others should generally not support processes that completely foreclose the later availability of criminal process.

Third, the United States and its partners should tap into regional forums. Regional courts have played a useful role in encouraging states to develop national accountability regimes. They are also repositories of expertise in the application of human rights norms within their regions. The United States and others should consider the creation of regional training centers for lawyers and judges, taught at the regional courts. Collaborating with American NGOs and universities, governments could pilot such a training center in a place such as Arusha, Tanzania, taking advantage of the expertise at the ICTR and the East African Court of Justice, and the Lagos-based Court of Justice of ECOWAS, to provide long-term education of lawyers and judges from countries in the region and its neighbors.
The United States should take short- and long-term steps to improve the likelihood that national processes will succeed.

Over the short term, the United States and other governments should identify those states that lack domestic laws to enable investigations and prosecutions for war crimes, crimes against humanity, and genocide. Donors should work with those states to draft appropriate legislation, an area in which the international community has substantial experience. Where appropriate, the United States should encourage governments in the midst of or emerging from conflict to develop specific expertise in handling international crimes, either through dedicated war crimes chambers or prosecutorial posts focused exclusively on such offenses. Even as Libya remains in conflict, the United States should initiate discussions with its allies to develop a plan for supporting national justice after the conflict, in the wake of a departure of the Qaddafi regime.

The United States should also propose a standby mechanism that collects and preserves evidence when a government is unable to do so. The United Nations now creates ad hoc teams to investigate and report on critical situations, such as the DRC Mapping Exercise. With its partners, the United States should press the UN Security Council to establish a permanent team of highly qualified and renowned experts ready to conduct the same kind of investigations, available to collect information when directed by the Security Council. Some governments are already thinking along these lines, having created Justice Rapid Response. But the Security Council would provide authority and credibility that individual governments cannot. The United Nations has already proven itself capable of organizing credible fact-finding missions and commissions of inquiry in cases as diverse as Lebanon, Sudan, the DRC, and many other places. A standby body of investigators capable of taking testimony, collecting evidence, and reporting to governments and the Security Council would preserve the ability of states to develop domestic accountability after conflict.

Over the long term, the United States and its partners should also support two important objectives. First, it should improve outreach to national communities. No process of postconflict national justice will be sustainable if it lacks the understanding and commitment of local governments and communities. The United States and others need to focus on the so-called demand side of justice. In order to achieve the multiple goals of criminal justice, accountability processes need to
educate national communities in ways that are understandable and reinforce basic international norms of human rights and the laws of war. But they cannot be short-term and one-off affairs. Outreach efforts should make concerted use of social media and other Internet and mobile technologies to broaden access to information about accountability.

Second, the United States should provide assistance for infrastructure, education, and sustainable training. Bosnia provides an example of how support for infrastructure makes a difference. The DRC, even if it wants to pursue domestic accountability, may be unable to do so until it enjoys the material foundation for justice—courts, offices, police stations, detention facilities, communication links, computers, vehicles, and other assets the developed world takes for granted. Infrastructure is costly, but it should be seen as an investment in institutions that contributes not only to accountability for the most serious crimes but also to general rule of law development.

Infrastructure development also applies to basic elements of security. The United States should link its security sector reform efforts to accountability, recognizing that effective law enforcement and courts—central elements of security and public safety—are essential to accountability as well. Weak or corrupt (or worse) police forces, an intimidating military or security services, and unchecked local violence usually disable investigations and prosecutions of mass atrocities. Similarly, focusing on prisons, police, and security services in the context of accountability can contribute to broader security reform. Strategies to support and develop security sectors need to take into account the role of national investigations and prosecutions in improving security and stability as well.

With respect to training, the United States should support those efforts that have a component of long-term education and mentorship, linking experts from developed countries or the international courts to professionals in developing countries over lengthy periods. Donors should develop university partnerships and exchanges in which students in a variety of fields related to accountability are provided with assistance to study abroad and in which faculty from foreign universities regularly teach in the developing system.
Nearly two decades after the UN Security Council initiated the era of international criminal tribunals, the United States and its partners should find ways to ensure that the products of those experiences—the jurisprudence, the procedural innovations, the creation of a professional class of international criminal lawyers—transfer to national investigations and prosecutions. Success could benefit not only the cause of justice but, if done right, stability and the rule of law more generally. Accountability at national levels presents great and varied challenges, as needs vary from country to country while donor dollars are growing scarcer. By beginning with some essential tools, however, governments may find ways to make their dollars and euros go further and their impact on national-level justice deeper and more effective than is currently the case. The United States, for so long a leader in international justice, should take on a leading role in the midst of this shifting landscape.

Conclusion
Endnotes

1. This report concerns war crimes, crimes against humanity, and genocide, i.e., those acts defined as criminal and subject to prosecution under international law. For present purposes, it excludes other crimes defined under international law, such as terrorism and piracy.


11. Colombia’s leading civil society organizations often work in collaboration with international entities such as the UN High Commissioner for Human Rights, the Open Society Justice Initiative, and the International Center for Transitional Justice, among others. Interviews conducted by the author, in Bogotá, Colombia, January 17–20, 2011.


14. A useful and still pertinent overview of U.S. arguments for and against the Rome Statute may be found at CFR’s *Toward an International Criminal Court?* (1999), http://i.cfr.org/content/publications/attachments/International_Criminal_Court.pdf. For its part, the United States has never joined nor signaled the possibility of joining the ICC, even though its policy toward the court has evolved in more supportive ways since 2005.

15. At the time of this writing, the ICC is investigating or prosecuting individuals from the Central African Republic, the Democratic Republic of Congo, Sudan, Uganda, Kenya, and Libya. The governments of Uganda, Central African Republic, and the DRC sought ICC prosecution through a process now known as self-referral. In each situation, the ICC prosecutor has made the case that the subject domestic system was unwilling or unable to pursue genuine investigations and prosecutions. Another nine situations are under preliminary examination—Afghanistan, Colombia, Ivory Coast, Georgia, Guinea, Palestine, Nigeria, Korea, and Honduras—though few of them are expected to lead to formal investigations and prosecutions, http://www.icc-cpi.int/Menu/ICC/Structure+of+the+Court/Office+of+the+Prosecutor.


20. ICC Prosecutor Luis Moreno-Ocampo has repeatedly stated his view that the ICC should be seen as a success where national accountability works, urging states to support “complementary” efforts at the national level. In his first speech as prosecutor, he identified “the first task of the prosecutor’s office: make its best effort to help national jurisdictions fulfil their mission.” See “Election of the Prosecutor: Statement of Mr. Moreno-Ocampo,” April 22, 2003, http://www.icc-cpi.int/Menus/ICC/Structure+of+the+Court/Office+of+the+Prosecutor/Reports+and+Statements/Press+Releases/Press+Releases+2003/.


24. Individuals may claim that a national government, within the jurisdiction of one of the courts, has denied their right to a remedy for a violation of a specific right (for example, the right to life or the prohibition against torture). See, for example, Article 13 of the European Convention on Human Rights and Article 25 of the American Convention on Human Rights. In turn, the European and inter-American courts have pressed for effective investigations and, where warranted, prosecutions to provide such remedies. See, for example, European Court of Human Rights, “Khashiyev & Akayeva v. Russia,” App. Nos. 57942/00 & 57945/00, February 24, 2005, http://www.echr.coe.int.


29. For instance, the UN Mapping Exercise for the DRC, see supra note 4, established by the secretary general, provided impetus for discussions among the Congolese government, foreign governments, and the UN as to whether to establish a hybrid tribunal (“mixed chambers”) to deal with the massive crimes committed in that period. It brought together highly qualified investigators and lawyers to collect evidence of atrocities between 1993 and 2003. The resulting report collected over 1,500 documents and more than 1,000 witness interviews. See Human Rights Watch, “Tackling Impunity in Congo: Meaningful Follow-up to the UN Mapping Report,” October 1, 2010, http://www.hrw.org/node/93228.


31. The Bosnian model, though a qualified success, has not led to a significant transfer of expertise throughout the state, entity, and cantonal court systems, nor has it helped trigger a wider social process of dealing with the legacy of the war. See Alejandro Chehtman, *Developing the Capacity of Bosnia and Herzegovina to Process War Crimes Cases: Critical Notes on a “Success Story,”* paper on file with author (2010); and David Tolbert and Aleksandar Kontic, “The International Criminal Tribunal for the former Yugoslavia: Transitional Justice, the Transfer of Cases to National Courts, and Lessons for the ICC,” in Carsten Stahn and Göran Sluiter, eds., *The Emerging Practice of the International Criminal Court* (Leiden: Koninklijke Brill, 2009), p. 135.


33. Interviews conducted by the author in Bogotá, Colombia, January 17–20, 2011.

34. A number of observers in Bogotá see this as a major failure. Interviews conducted by the author, Bogotá, Colombia, January 17–20, 2011. The principal support from the United States in this sector involves the Department of Justice’s Office of Overseas Prosecutorial Development, Assistance, and Training (OPDAT), which places DoJ lawyers in embassies around the world in order to provide dedicated, long-term training and assistance, http://www.justice.gov/criminal/opdat/. See also Department of Justice, Colombia Justice Sector Reform Program, Colombia Fact Sheet, January 2011. OPDAT lawyers in places as diverse as Colombia and Serbia have engaged in day-to-day support for host government officials working in the areas of accountability. They work with DoJ’s International Criminal Investigative Training Assistance Program (ICITAP) to provide sustained assistance to investigators in a range of law enforcement situations.

35. One story circulating among NGOs in Bogotá tells of ICC prosecutor Luis Moreno-Ocampo, in a discussion with leading Colombian legal figures, including some from that country’s supreme court, throwing up his hands and saying, “If you don’t do it [prosecute those most responsible for international crimes], then I will!” Interviews


42. Sudan, of course, is not the sole example of refusal to hold officials accountable. The same is true in Myanmar, Afghanistan, and numerous other countries. For instance, emergency laws and political attitudes have foreclosed attempts to seek accountability in Sri Lanka. See Kishali Pinto-Jayawardena, “Post-War Justice in Sri Lanka: Rule of Law, The Criminal Justice System and Commissions of Inquiry,” International Commission of Jurists, January 2010, http://www.icj.org/IMG/Sri_Lanka_COI_18.01.09-2.pdf.


45. Author interview with NGO officials, in New York, Washington, and Bogotá, during December 2010 and January 2011.

46. As one study put it, “the rule of law can neither be created nor sustained unless most people in a given society recognize its value and have a reasonable amount of faith in its efficacy.” Stromseth et al., Can Might Make Rights?, p. 310.

47. This estimate is based on the 25 percent share of the tribunals’ budgets that the United States provides, based on its regular UN assessment. See “In the dock, but for what?” Economist, November 25, 2010, http://www.economist.com/node/17572645?story_id=17572645&fsrcc=rss. Concrete figures for the ICTY may be found on the ICTY website at http://www.icty.org/sid/325, but the ICTR does not maintain a similar site for cost figures. For Sierra Leone figures, see the November 23, 2010, press release from the U.S. Department of State spokesman’s office, “The U.S. Provides $4.5 Million to Fund Special Court for Sierra Leone Trial of Charles Taylor,” http://www.state.gov/r/


53. Human Rights Watch concluded that, “while non-Iraqi advisors provided by the US Embassy have been indispensable to the day-to-day functioning of the court, they have proved a poor substitute for the direct participation of international judges, counsel, and managers in the court.” See Human Rights Watch, Judging Dujail: The First Trial before the Iraqi High Tribunal, p. 6.


57. Ibid.

58. This has become known as “positive complementarity,” in which external forces seek to build domestic capacity so that the national jurisdiction may be willing and able to pursue investigations and prosecutions. See Assembly of States Parties of the


64. The World Bank concludes that donors “generally assess priorities and develop their programs separately, with efforts to help national reformers build unified programs the exception rather than the rule. . . . Aid is fragmented into small projects, making it difficult for governments to concentrate efforts on a few key results.” World Development Report 2011, p. 25.


67. One senior official privately suggested that the U.S. government needs a state department bureau devoted solely to the subject of rule of law and accountability. Interview by author, Washington, DC, December 2010.

68. See, for example, Jonathan Fanton and Zachary Katzenelson, “Human Rights and International Justice: Challenges and Opportunities at an Inflection Point,” March 1, 2011 (paper on file with author).


71. The International Center for Transitional Justice, for instance, hosted a meeting of

About the Author

David A. Kaye is the executive director of the UCLA School of Law’s international human rights program and director of its international justice clinic. He has taught courses in international law, international humanitarian law, and human rights at Georgetown University, Whittier Law School, and at the universities of Toulouse and Amsterdam. He has written extensively on international humanitarian law and the use of force. Before joining UCLA, Mr. Kaye served as an international lawyer with the U.S. State Department, serving as a legal adviser to the American embassy in The Hague, where he worked with the international criminal tribunals and acted as counsel to the United States in several cases before the International Court of Justice and the Iran-U.S. Claims Tribunal. From 1999 to 2002, he was the State Department’s principal staff attorney on humanitarian law and served on several U.S. delegations to international negotiations and conferences. The State Department has honored him with four of its prestigious superior honor awards. Mr. Kaye is a member of the Council on Foreign Relations, the Executive Council of the American Society of International Law, and the Pacific Council on International Policy.
Advisory Committee for
Justice Beyond The Hague

John B. Bellinger III, Project Director, ex officio
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Claudio Grossman
American University Washington College of Law

Neil J. Kritz
U.S. Institute of Peace

Thomas Buergenthal
George Washington University Law School

Mark P. Lagon, ex officio
Georgetown University Master of Science in Foreign Service Program

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International Bar Association

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Hunter College

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Council on Foreign Relations

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John P. Prendergast
Enough Project

Julia Fromholz
Human Rights First

Kal Raustiala
University of California, Los Angeles

Chiara Giorgetti
White & Case LLP

Stephen Rickard
Open Society Policy Center

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*Washington University*

David J. Scheffer  
*Northwestern University School of Law*

James B. Sitrick  
*Baker & McKenzie LLP*

Jane E. Stromseth  
*Georgetown University Law Center*

Ruti G. Teitel  
*New York Law School*

David Tolbert  
*International Center for Transitional Justice*

Allen S. Weiner  
*Stanford Law School*
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